

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4130-110	EX Town Administrator	89,102	89,102	91,021	91,021	91,021
01-4130-115	EX Executive/Finance Assistant	43,222	43,222	45,843	45,843	45,843
01-4130-120	EX Minute Taker/Admin. Assistant	10,000	10,280	9,000	9,000	9,000
01-4130-130	EX Select Board (5)	16,000	16,000	16,000	16,000	16,000
01-4130-133	EX Moderator (2 Elections)	1,000	1,035	550	550	550
01-4130-211	EX Disability (TA/EA)	399	435	485	485	485
01-4130-212	EX Life Insurance (TA/EA)	84	79	85	85	85
01-4130-220	EX FICA (TA/EA) (BCS/SBRS/Mod/SB)	9,878	9,897	10,070	10,070	10,070
01-4130-225	EX Medicare (TA/EA) (BCS/SBRS/Mod/SB)	2,310	2,314	2,355	2,355	2,355
01-4130-230	EX Retirement (TA/EA)	14,781	14,367	17,265	17,265	17,265
01-4130-550	EX Advertising	1,000	4,278	1,000	1,000	1,000
01-4130-560	EX Meetings/Memberships/Training	5,000	3,843	750	750	750
01-4130-610	EX Budget Committee Expenses	125	0	0	0	0
01-4130-620	EX Office Supplies	2,500	3,759	2,000	2,000	2,000
01-4130-625	EX Postage	2,500	2,813	1,750	1,750	1,750
01-4130-690	EX Select Board Expenses	1,500	1,242	1,500	1,500	1,500
01-4130-810	EX New Equipment	500	451	0	0	0
	<b>**TOTAL** EXECUTIVE</b>	<b>199,902</b>	<b>203,118</b>	<b>199,674</b>	<b>199,674</b>	<b>199,674</b>

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Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4140-110	TC Deputy Town Clerk	23,610	23,610	24,315	24,315	24,315
01-4140-130	TC Town Clerk	31,182	31,182	32,115	32,115	32,115
01-4140-131	TC Supervisors of the Checklist	3,480	4,648	1,404	1,404	1,807
01-4140-191	TC Ballot Clerks	1,650	1,472	315	315	630
01-4140-211	TC/TX Disability (TC,DTC)	205	191	250	250	250
01-4140-212	TC/TX Life Insurance (TC,DTC)	35	26	36	36	36
01-4140-220	TC FICA (TC, DTC, SUP,BAL)	3,715	3,777	3,605	3,605	3,605
01-4140-225	TC Medicare (TC, DTC, SUP, BAL)	869	883	843	843	843
01-4140-230	TC Retirement (TC, DTC)	6,120	5,947	7,119	7,119	7,119
01-4140-291	TC Voting Machine	270	250	300	300	300
01-4140-396	TC Meetings/Memberships	1,900	250	1,900	1,900	1,900
01-4140-550	TC Advertising	458	370	400	400	676
01-4140-610	TC Election Equipment/Supplies/Printing/Ballots (2 Elections)	6,190	4,425	1,000	1,000	1,897
01-4140-620	TC Office Supplies	1,800	1,337	1,200	1,200	1,200
01-4140-625	TC Postage	1,941	2,730	1,940	1,940	1,940
01-4140-690	TC Dog License Expense	300	323	320	320	320
01-4140-810	TC New Equipment	800	590	1,000	1,000	1,000
	<b>**TOTAL** ERV (ELECTION, REGIST, VOTING)</b>	<b>84,524</b>	<b>82,010</b>	<b>78,062</b>	<b>78,062</b>	<b>79,953</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4150-111	FA Finance/Human Resources Director	65,790	65,790	67,746	67,746	67,746
01-4150-112	FA Deputy Tax Collector	23,610	23,610	24,315	24,315	24,315
01-4150-130	FA Tax Collector	31,182	31,182	32,115	32,115	32,115
01-4150-131	FA Treasurer	3,850	3,850	3,850	3,850	3,850
01-4150-211	FA Disability (FIN & TXC/DTXC)	448	457	538	538	538
01-4150-212	FA Life Insurance (FIN & TXC/DTXC)	77	67	78	78	78
01-4150-220	FA FICA (FIN, TRS, DTXC, TX)	7,715	7,715	7,938	7,938	7,938
01-4150-225	FA Medicare (FIN, TRS, DTXC, TX)	1,804	1,804	1,856	1,856	1,856
01-4150-230	FA Retirement (FIN, DTXC, TXC)	13,469	12,498	15,665	15,665	15,665
01-4150-301	FA Annual Audit	15,000	15,000	15,000	15,000	15,000
01-4150-390	TX Recording Fees	1,000	519	1,000	1,000	1,000
01-4150-391	TX Tax Sale/Lien Expenses	4,000	1,500	4,000	4,000	4,000
01-4150-396	FA Meetings/Memberships (FIN)	500	245	250	250	250
01-4150-561	TX Meetings/Memberships (TX, TAX)	800	40	1,000	1,000	1,000
01-4150-680	TX Billing Expense	5,500	5,777	5,000	5,000	5,700
01-4150-810	TX New Equipment	800	590	1,000	1,000	1,000
	<b>**TOTAL** FINANCIAL ADM/TAX COLLECTOR</b>	<b>175,544</b>	<b>170,644</b>	<b>181,351</b>	<b>181,351</b>	<b>182,051</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4152-110	PROP Land Use/Assessing Manager	54,475	54,475	56,742	56,742	56,742
01-4152-120	PROP Administrative Assistant	0	2,497	16,174	20,599	15,849
01-4152-211	PROP Disability	204	213	251	251	251
01-4152-212	PROP Life Insurance	42	39	43	43	43
01-4152-220	PROP FICA	3,377	3,497	4,521	4,795	4,507
01-4152-225	PROP Medicare	790	818	1,057	1,122	1,053
01-4152-230	PROP Retirement	6,085	6,133	7,158	7,158	7,158
01-4152-312	PROP Contract Service	36,000	22,692	32,000	32,000	36,500
01-4152-390	PROP Recording Fees	200	32	200	200	200
01-4152-560	PROP Meetings/Memberships	600	100	600	600	600
01-4152-620	PROP Office Supplies	300	398	300	300	300
01-4152-625	PROP Postage	400	149	400	400	400
	<b>**TOTAL** PROPERTY REAPPRAISAL</b>	<b>102,473</b>	<b>91,041</b>	<b>119,447</b>	<b>124,211</b>	<b>123,604</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4153-320	Legal General	70,000	115,761	70,000	70,000	70,000
	<b>**TOTAL** LEGAL</b>	<b>70,000</b>	<b>115,761</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
01-4155-192	PA COLA (All Departments-except Water & Sewer and Library)	41,657	56,038	46,225	46,225	46,225
01-4155-210	PA Health Insurance (All Departments-except Water & Sewer)	427,225	376,561	466,952	466,952	466,952
01-4155-220	PA Merit FICA	1,638	1,542	1,853	1,853	1,853
01-4155-225	PA Merit Medicare	695	673	833	833	833
01-4155-230	PA Merit NH Retirement	8,743	7,967	10,302	10,302	10,302
01-4155-240	PA Tuition Reimbursement	0	0	5,000	5,000	5,000
01-4155-250	PA Unemployment Compensation	2,922	0	2,582	2,582	2,582
01-4155-260	PA Workers' Compensation	69,083	64,597	58,209	58,209	58,209
01-4155-265	PA Employee Testing & Screening	1,500	1,554	1,500	1,500	1,500
	<b>**TOTAL** PERSONNEL ADMIN</b>	<b>553,463</b>	<b>508,931</b>	<b>593,456</b>	<b>593,456</b>	<b>593,456</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4191-310	PB Professional Services	1	0	1	1	1
01-4191-391	PB Recording Fees	800	474	800	800	800
01-4191-550	PB Advertising/Printing	600	699	600	600	600
01-4191-560	PB Meetings/Memberships	500	150	500	500	500
01-4191-620	PB Office Supplies	200	114	200	200	200
01-4191-625	PB Postage	600	552	600	600	600
01-4191-730	PB Master Plan	13,000	0	1	1	1
01-4191-812	PB CIP Committee	1	0	1	1	1
	<b>**TOTAL** PLANNING BOARD</b>	<b>15,702</b>	<b>1,989</b>	<b>2,703</b>	<b>2,703</b>	<b>2,703</b>
01-4192-550	ZB Advertising/Printing	500	454	500	500	500
01-4192-620	ZB Office Supplies	150	68	150	150	150
01-4192-625	ZB Postage	750	805	750	750	750
01-4192-812	ZB Meeting/Memberships	250	0	250	250	250
	<b>**TOTAL** ZONING BOARD</b>	<b>1,650</b>	<b>1,328</b>	<b>1,650</b>	<b>1,650</b>	<b>1,650</b>
01-4193-390	Tax Map Update Fee	8,550	8,320	8,550	8,550	8,550
	<b>**TOTAL** TAX MAP</b>	<b>8,550</b>	<b>8,320</b>	<b>8,550</b>	<b>8,550</b>	<b>8,550</b>

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Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4194-290	GGB Mileage	700	480	500	500	500
01-4194-341	GGB Telephone & Internet Service	15,000	14,646	15,000	15,000	15,000
01-4194-342	GGB Technology & Computer Management	98,000	121,007	98,000	98,000	98,000
01-4194-343	GGB Copier	7,000	7,220	7,000	7,000	7,000
01-4194-345	GGB Town Website	15,000	2,579	5,000	5,000	5,000
01-4194-410	GGB Electricity	20,000	18,027	17,000	17,000	17,000
01-4194-411	GGB Heating-Electric	1,800	548	1,000	1,000	1,000
01-4194-413	GGB Chemical Toilets	6,000	6,515	5,600	5,600	5,600
01-4194-430	GGB Maintenance/Repairs/Grounds	3,000	4,010	3,000	3,000	3,000
01-4194-431	GGB Radio Site Maintenance	250	0	250	250	250
01-4194-432	GGB Joint Loss Management Committee	1,000	893	1,000	1,000	1,000
01-4194-433	GGB Town Signage	4,000	4,000	4,000	4,000	4,000
01-4194-435	GGB Security System	3,000	1,352	2,000	2,000	2,000
01-4194-490	GGB Town Clock	750	750	750	750	750
01-4194-550	GGB Printing	15,000	24,711	15,000	15,000	15,000
01-4194-610	GGB Materials/Supplies	2,000	1,043	2,000	2,000	2,000
01-4194-635	GGB Gas	400	0	400	400	400
01-4194-640	GGB Custodial Service	8,500	7,910	8,500	8,500	8,500
01-4194-660	GGB Town Car	1,500	1,096	1,500	1,500	1,500
01-4194-810	GGB New Equipment	500	3,189	500	500	500
01-4194-815	GGB Newfound Area Access	46,000	48,883	58,000	58,000	58,000
	<b>**TOTAL** GENERAL GOV'T BUILDINGS</b>	<b>249,400</b>	<b>268,859</b>	<b>246,000</b>	<b>246,000</b>	<b>246,000</b>

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Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4195-650	CEM Town Cemeteries Appropriation	250	20	250	250	250
	<b>**TOTAL** CEMETERIES</b>	<b>250</b>	<b>20</b>	<b>250</b>	<b>250</b>	<b>250</b>
01-4196-480	INS Property/Liability	47,467	47,467	51,630	51,630	51,630
01-4196-483	INS Deductible	1,000	2,000	1,000	1,000	1,000
01-4196-485	INS Historical Society	250	175	250	250	250
	<b>**TOTAL** INSURANCE</b>	<b>48,717</b>	<b>49,642</b>	<b>52,880</b>	<b>52,880</b>	<b>52,880</b>
01-4197-831	RA Lakes Region Planning Commission Annual Dues	3,153	3,153	3,181	3,181	3,181
01-4197-832	RA NH Municipal Association Annual Dues	4,194	3,238	3,238	3,238	3,238
01-4197-836	RA Pasquaney Garden Club	2,000	2,000	2,000	2,000	2,000
01-4197-837	RA Newfound Lake Region Association	2,000	2,000	2,000	2,000	2,000
	<b>**TOTAL** REGIONAL ASSOC</b>	<b>11,347</b>	<b>10,391</b>	<b>10,419</b>	<b>10,419</b>	<b>10,419</b>
	<b>**TOTAL** GENERAL GOV'T</b>	<b>1,521,522</b>	<b>1,512,053</b>	<b>1,564,442</b>	<b>1,569,206</b>	<b>1,571,190</b>

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Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4210-110	PD Chief	81,890	81,890	85,010	85,010	85,010
01-4210-111	PD Lieutenant	71,906	71,906	74,090	74,090	74,090
01-4210-112	PD Lieutenant/Prosecutor	69,992	69,992	71,926	71,926	71,926
01-4210-113	PD Patrol Officer	58,094	58,094	59,987	59,987	59,987
01-4210-114	PD Patrol Officer	50,752	50,752	52,270	52,270	52,270
01-4210-115	PD Patrol Officer	48,942	48,942	50,419	50,419	50,419
01-4210-116	PD Patrol Officer	41,000	46,585	53,498	53,498	53,498
01-4210-117	PD Patrol Officer	48,942	48,942	50,419	50,419	50,419
01-4210-118	PD Secretary	44,824	44,824	46,115	46,115	46,115
01-4210-119	PD Sergeant	59,675	59,675	61,984	61,984	61,984
01-4210-125	PD Detective	49,421	49,421	51,085	51,085	51,085
01-4210-126	PD Crossing Guards	5,000	4,004	5,000	4,000	5,000
01-4210-140	PD Overtime	50,000	53,252	50,000	44,000	50,000
01-4210-142	PD Investigations	3,000	2,125	3,000	2,000	3,000
01-4210-143	PD Court Witness Time	3,500	4,769	3,500	3,500	3,500
01-4210-144	PD Holiday Pay	19,852	23,610	20,708	20,708	20,708
01-4210-190	PD Certified Special Police	7,500	1,842	5,000	5,000	5,000
01-4210-211	PD Disability Insurance	2,032	2,127	2,525	2,525	2,525
01-4210-212	PD Life Insurance	420	385	421	421	421
01-4210-220	PD FICA	3,988	2,981	3,916	3,916	3,916
01-4210-225	PD Medicare	10,488	9,989	10,919	10,919	10,919
01-4210-230	PD Retirement	178,963	188,106	214,024	214,024	214,024
01-4210-290	PD Travel	250	0	250	250	250
01-4210-292	PD Bike Patrol Equipment/Uniforms	600	0	0	0	0
01-4210-293	PD Uniforms	7,000	7,861	6,500	6,500	6,500
01-4210-294	PD Vest Replacement	3,000	1,435	3,000	3,000	3,000
01-4210-340	PD Dispatch Telephone	7,800	6,242	7,800	7,800	7,800
01-4210-346	PD Cell Phone	3,500	2,974	3,500	3,500	3,500
01-4210-350	PD Medical Expense	200	120	200	200	200
01-4210-351	PD Breath Test	200	0	200	200	200
01-4210-391	PD Training Materials	6,000	5,360	7,000	7,000	7,000

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01-4210-395	PD Franklin Dispatch	60,000	60,000	62,300	62,300	62,300
01-4210-410	PD Electricity	9,000	8,733	9,000	9,000	9,000
01-4210-411	PD Heating Propane	6,000	3,969	6,000	6,000	6,000
01-4210-431	PD Building Maintenance/Custodial	1,500	3,081	2,500	2,500	2,500
01-4210-433	PD Radio/Radio Repairs	2,000	490	2,000	2,000	2,000
01-4210-550	PD Advertising/Printing	500	529	500	500	500
01-4210-560	PD Meetings/Memberships	1,500	354	1,500	1,500	1,500
01-4210-620	PD Office Supplies	3,500	2,593	3,500	3,500	3,500
01-4210-625	PD Postage	500	176	500	500	500
01-4210-630	PD Tires	5,000	3,685	5,000	5,000	5,000
01-4210-635	PD Gas	21,000	14,613	21,000	21,000	21,000
01-4210-640	PD Custodial Service	3,360	3,360	4,000	4,000	4,000
01-4210-660	PD Car 1	1,200	569	1,200	1,200	1,200
01-4210-661	PD Car 2	1,200	368	1,200	1,200	1,200
01-4210-662	PD Car 3	1,200	840	1,200	1,200	1,200
01-4210-663	PD Car 7	1,200	1,338	1,200	1,200	1,200
01-4210-664	PD Car 6	1,500	449	1,500	1,500	1,500
01-4210-665	PD Car 4	1,500	729	1,500	1,500	1,500
01-4210-666	PD Car 5	1,500	1,883	1,500	1,500	1,500
01-4210-667	PD K-9 Program	1,000	181	1,000	1,000	1,000
01-4210-670	PD Law Book Updates	350	276	350	350	350
01-4210-810	PD New Equipment	4,000	5,463	4,000	14,000	4,000
01-4210-811	PD Body Worn Cameras	5,976	5,976	5,976	5,976	5,976
01-4210-812	PD Tasers	3,555	3,836	3,555	3,555	3,555
01-4210-891	PD Grant					
01-4210-893	PD Civic Events	7,000	4,181	7,000	5,000	7,000
	<b>**TOTAL** POLICE DEPARTMENT</b>	<b>1,083,773</b>	<b>1,075,878</b>	<b>1,153,247</b>	<b>1,153,247</b>	<b>1,153,247</b>

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Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4220-110	FD Chief	77,795	77,795	80,126	80,126	80,126
01-4220-112	FD Firefighter	50,708	50,708	51,831	51,831	51,831
01-4220-113	FD Paramedic (48 hrs/week)	42,232	42,232	43,480	43,480	43,480
01-4220-114	FD Fire Fighter/Paramedic (48 hrs/week)	42,232	42,232	43,480	43,480	43,480
01-4220-115	FD Captain/Paramedic (48 hrs/week)	56,460	56,460	58,431	58,431	58,431
01-4220-116	FD Captain/EMT-I (48 hrs/week)	57,533	57,533	58,781	58,781	58,781
01-4220-117	FD Fire Fighter/EMT-I (48 hrs/week)	43,480	43,480	43,480	43,480	43,480
01-4220-118	FD Captain/EMT- I (48 hrs/week)	55,985	55,985	57,059	57,059	57,059
01-4220-140	FD Emergency Callback/Overtime	49,415	50,512	52,500	52,500	52,500
01-4220-141	FD Holiday Pay	15,755	16,260	16,115	16,115	16,115
01-4220-190	FD Call Payroll	40,000	50,293	45,000	45,000	45,000
01-4220-192	FD Part Time Shift Coverage	65,000	50,778	66,000	66,000	66,000
01-4220-195	FD Administrative Assistant	22,477	22,532	26,611	26,611	26,611
01-4220-211	FD Disability Insurance	1,558	1,558	1,780	1,780	1,780
01-4220-212	FD Life Insurance	336	301	384	384	384
01-4220-220	FD FICA	8,745	7,289	8,532	8,532	8,532
01-4220-225	FD Medicare	9,162	8,650	9,322	9,322	9,322
01-4220-230	FD Retirement	148,721	145,485	159,366	159,366	159,366
01-4220-293	FD Uniform Allowance	4,250	3,754	4,250	4,250	4,250
01-4220-330	FD Ambulance Service Billing	21,000	23,528	22,750	22,750	22,750
01-4220-346	FD Cell Phone	2,250	1,486	2,250	2,250	2,250
01-4220-350	FD Medical Expense-Infection Control/Physicals	2,250	1,576	6,600	6,600	6,600
01-4220-390	FD Municipal Fire Alarm System	750	361	750	750	750
01-4220-391	FD Training and Education, Fire-EMS-Rescue	8,500	1,723	8,500	8,500	8,500
01-4220-395	FD Lakes Region Fire Dispatch	35,445	35,444	38,000	38,000	38,000
01-4220-410	FD Electricity	8,000	9,543	10,000	10,000	10,000
01-4220-411	FD Heating Oil	9,500	8,337	9,500	9,500	9,500
01-4220-430	FD Equipment Maintenance/Repairs	1,500	947	1,500	1,500	1,500
01-4220-431	FD Defibrillator Maintenance Contracts	2,500	1,541	2,500	2,500	2,500
01-4220-432	FD Station Maintenance	5,500	5,274	6,000	6,000	6,000

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01-4220-433	FD Radio Repairs-Emergency Lighting Maintenance	3,000	633	3,000	3,000	3,000
01-4220-434	FD SCBA Maintenance/Repairs	3,500	5,028	3,500	3,500	3,500
01-4220-560	FD Meetings/Dues/Subscriptions	1,000	303	1,000	1,000	1,000
01-4220-561	FD Fire Codes & Standards	100	0	100	100	100
01-4220-565	FD Public Education-Fire Prevention	200	0	200	200	200
01-4220-610	FD Supplies	1,400	1,289	1,400	1,400	1,400
01-4220-620	FD Office Supplies	900	864	900	900	900
01-4220-625	FD Postage	100	81	100	100	100
01-4220-635	FD Gas/Diesel	11,500	12,054	12,000	12,000	12,000
01-4220-660	FD Car-1	750	729	750	750	750
01-4220-661	FD Ladder 4L1 (68030)	8,500	4,836	8,500	8,500	8,500
01-4220-662	FD Engine 4E2 (20718)	4,500	20,686	4,500	4,500	4,500
01-4220-663	FD Rescue 4R1 (16594)	1,000	240	1,000	1,000	1,000
01-4220-664	FD Engine 4E4 (00232)	4,000	3,519	4,000	4,000	4,000
01-4220-665	FD Ambulance 4A2 (28278)	1,500	804	2,000	2,000	2,000
01-4220-666	FD Ambulance 4A1 (66897)	2,500	2,706	2,500	2,500	2,500
01-4220-667	FD Vehicle Maintenance	500	191	500	500	500
01-4220-668	FD Tires	2,500	3,108	3,000	3,000	3,000
01-4220-669	FD Rescue Boats	1,000	763	1,000	1,000	1,000
01-4220-670	FD Bucket Truck	500	0	500	500	500
01-4220-680	FD Medical Supplies - Disposables	17,000	14,368	18,500	18,500	18,500
01-4220-681	FD Oxygen	2,500	2,698	2,750	2,750	2,750
01-4220-810	FD Fire Tools/Equipment-New Purchase	2,000	610	2,000	2,000	2,000
01-4220-812	FD EMS Equipment-New Equipment	9,200	6,805	15,500	15,500	15,500
01-4220-814	FD Protective Clothing	10,000	10,637	12,000	12,000	12,000
01-4220-817	FD Radio Equipment	1,000	0	1,000	1,000	1,000
01-4220-850	FD Student Intern Program	8,000	6,951	8,000	8,000	8,000
	<b>**TOTAL** FIRE DEPT</b>	<b>987,689</b>	<b>973,498</b>	<b>1,045,078</b>	<b>1,045,078</b>	<b>1,045,078</b>
01-4230-292	FO Protective Clothing	500	0	500	500	500
01-4230-430	FO Maintenance/Repairs	250	0	250	250	250

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4230-610	FO Materials/Supplies	250	0	250	250	250
01-4230-635	FO Gas	450	198	450	450	450
01-4230-661	FO Truck	1,000	733	1,000	1,000	1,000
01-4230-810	FO New Equipment	500	0	500	500	500
01-4230-812	FO Hose	500	0	500	500	500
	<b>**TOTAL** FORESTRY</b>	<b>3,450</b>	<b>931</b>	<b>3,450</b>	<b>3,450</b>	<b>3,450</b>
01-4290-290	EM Training	1,000	455	1,000	1,000	1,000
01-4290-300	EM Grant	0	0	7,500	7,500	7,500
01-4290-660	EM Trailer Maintenance	1	0	1	1	1
	<b>**TOTAL** EMERGENCY MANAGEMENT</b>	<b>1,001</b>	<b>455</b>	<b>8,501</b>	<b>8,501</b>	<b>8,501</b>
	<b>**TOTAL** PUBLIC SAFETY</b>	<b>2,075,913</b>	<b>2,050,762</b>	<b>2,210,276</b>	<b>2,210,276</b>	<b>2,210,276</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4311-110	HD Superintendent	79,435	77,854	81,806	81,806	81,806
01-4311-111	HD Maintenance Operator	38,397	38,236	39,083	39,083	39,083
01-4311-112	HD Equipment Operator	40,726	39,924	41,954	41,954	41,954
01-4311-113	HD Equipment Operator	48,547	47,699	50,107	50,107	50,107
01-4311-117	HD Foreman	51,854	50,830	53,414	53,414	53,414
01-4311-120	HD P/T Operators	7,500	5,586	7,500	7,500	7,500
01-4311-121	HD P/T Administrative Assistant	13,886	10,152	13,886	0	0
01-4311-140	HD Overtime	20,000	11,448	20,000	20,000	20,000
01-4311-142	HD On Call Compensation	1,950	1,425	1,850	1,850	1,850
01-4311-211	HD Disability Insurance	914	939	1,106	1,106	1,106
01-4311-212	HD Life Insurance	210	193	212	212	212
01-4311-220	HD FICA	18,805	16,843	19,257	18,016	18,016
01-4311-225	HD Medicare	4,398	3,939	4,504	3,682	3,682
01-4311-230	HD Retirement	31,378	27,932	36,370	36,370	36,370
01-4311-292	HD Uniforms	3,500	3,525	3,600	3,600	3,600
01-4311-346	HD Cell Phone	1,700	1,480	2,500	2,500	2,500
01-4311-349	HD Contracting Landscaping	0	240	1,000	1,000	1,000
01-4311-350	HD Contracted Plowing Service	1,300	9,480	19,000	19,000	19,000
01-4311-390	HD Contracted Tree Removal	4,000	800	4,000	4,000	4,000
01-4311-391	HD Training	500	0	500	500	500
01-4311-392	HD Line Painting/Paint Machine Repair	1,700	1,232	1,500	1,500	1,500
01-4311-410	HD Electricity	4,000	6,316	6,500	6,500	6,500
01-4311-430	HD Maintenance/Repairs-Small Equipment	1,000	571	800	800	800
01-4311-431	HD Building Maintenance	1,500	3,355	1,200	1,200	1,200
01-4311-432	HD Snowplow/Sander Maintenance	5,500	4,264	5,000	5,000	5,000
01-4311-433	HD Radio Repairs/Portable Batteries	1,500	1,419	1,200	1,200	1,200
01-4311-550	HD Printing/Signs	500	773	700	700	700
01-4311-560	HD Meetings/Memberships	300	140	300	300	300
01-4311-570	HD Equipment Rental	2,500	1,200	1	1	1
01-4311-610	HD Materials/Supplies	11,000	6,027	10,000	10,000	10,000
01-4311-620	HD Office Supplies	500	225	300	300	300

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4311-631	HD Sidewalks	15,000	18,450	10,000	10,000	10,000
01-4311-635	HD Gas/Diesel	25,000	18,411	20,000	20,000	20,000
01-4311-640	HD Custodial Service	1,440	1,550	4,800	4,800	4,800
01-4311-660	HD 2009 F550	2,000	1,249	2,500	2,500	2,500
01-4311-661	HD 2014 Backhoe	2,500	3,865	2,500	2,500	2,500
01-4311-662	HD 2005 Kubota Tractor	1,200	32	1,000	1,000	1,000
01-4311-663	HD 2015 Freightliner	2,500	8,309	5,000	5,000	5,000
01-4311-664	HD 2015 F550	2,500	2,652	2,500	2,500	2,500
01-4311-665	HD 2009 Freightliner	2,500	5,738	3,000	3,000	3,000
01-4311-666	HD 2020 Loader	2,000	1,061	1,000	1,000	1,000
01-4311-667	HD 1986 450E Grader (F1123)	2,500	3,583	2,500	2,500	2,500
01-4311-668	HD 2019 Freightliner (0031)	2,000	1,942	2,500	2,500	2,500
01-4311-669	HD 2011 F350 (10249)	2,000	615	2,000	2,000	2,000
01-4311-670	HD Front Sweepers (Loader & Tractor)/Sweeper Attachments	2,500	0	2,200	2,200	2,200
01-4311-671	HD 1987 Vacuum Truck (28395)	3,000	2,082	2,200	2,200	2,200
01-4311-673	HD 2018 Holder Tractor	2,500	2,754	2,500	2,500	2,500
01-4311-674	HD 2017 F-550 Truck, Victor	2,000	3,532	1,500	1,500	1,500
01-4311-678	HD Bucket Truck	500	846	1,000	1,000	1,000
01-4311-679	HD 2017 UTV	500	0	300	300	300
01-4311-680	HD Street Signs	1,000	1,877	1,000	1,000	1,000
01-4311-681	HD Catch Basins	2,500	1,126	2,000	2,000	2,000
01-4311-682	HD Sand/Gravel	25,000	25,210	25,000	25,000	25,000
01-4311-684	HD Cold Patch	2,000	795	1,500	1,500	1,500
01-4311-685	HD Hot Patch/Shim	3,000	311	3,000	3,000	3,000
01-4311-693	HD Salt	32,725	15,298	35,646	35,646	35,646
01-4311-695	HD Guard Rail Replacement	1,000	0	500	500	500
01-4311-810	HD New Equipment	1,000	1,421	1,000	1,000	1,000
01-4311-830	HD Safety Equipment	1,500	1,750	850	850	850
	<b>**TOTAL** HIGHWAY DEPARTMENT</b>	<b>542,866</b>	<b>498,504</b>	<b>568,647</b>	<b>552,698</b>	<b>552,698</b>
01-4312-360	HP Drainage Projects	5,000	4,740	3,500	3,500	3,500

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4312-390	HP Resurfacing Roads	351,261	43,454	436,792	300,000	300,000
01-4312-393	HP Chip Seal	50,000	50,727	50,000	50,000	50,000
01-4312-394	HP Salt and Sand Shed	0	0	0	150,000	0
01-4312-395	HP Smith River Project	1	0	1	1	1
01-4312-396	HP Millstream Bike Trail	7,000	0	500	500	500
01-4312-397	HP Windridge	0	0	100,000	100,000	100,000
01-4312-398	HP Danforth Brook Road Culvert	1	0	2,000	2,000	2,000
	<b>**TOTAL** HIGHWAY PROJECTS</b>	<b>413,263</b>	<b>98,922</b>	<b>592,793</b>	<b>606,001</b>	<b>456,001</b>
01-4319-410	ST Street Lighting	30,000	32,869	30,000	30,000	30,000
01-4319-430	ST Bridges	500	0	500	500	500
	<b>**TOTAL** STREETS/BRIDGES</b>	<b>30,500</b>	<b>32,869</b>	<b>30,500</b>	<b>30,500</b>	<b>30,500</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4324-120	SW Attendants	56,999	56,277	58,709	58,709	58,709
01-4324-220	SW FICA	3,534	3,489	3,640	3,640	3,640
01-4324-225	SW Medicare	826	816	851	851	851
01-4324-361	SW Metals	1	0	1	1	1
01-4324-362	SW Construction & Demo Disposal	15,000	17,222	15,000	15,000	15,000
01-4324-363	SW Tires	1,000	1,118	1,000	1,000	1,000
01-4324-364	SW Freon Removal	1,200	4,478	4,000	4,000	4,000
01-4324-365	SW Household Hazardous Waste Day	4,500	5,129	4,500	4,500	4,500
01-4324-366	SW CRSW Tipping Fees	201,000	131,531	150,000	150,000	150,000
01-4324-367	SW Hauling Service	50,000	50,930	50,000	50,000	50,000
01-4324-369	SW Electronics	4,500	5,408	5,000	5,000	5,000
01-4324-370	SW Propane Tanks	1	0	1	1	1
01-4324-371	SW Clean Glass	1,200	1,005	2,200	2,200	2,200
01-4324-372	SW Fire Extinguisher	1	0	1	1	1
01-4324-410	SW Electricity	500	178	750	750	750
01-4324-550	SW Printing	500	0	500	500	500
01-4324-560	SW Meetings/Memberships	500	565	600	600	600
01-4324-610	SW Materials/Supplies	1,500	3,235	1,500	1,500	1,500
01-4324-630	SW Maintenance/Repairs	1,500	4,598	5,000	5,000	5,000
01-4324-810	SW New Equipment	2,500	0	1	1	1
	<b>**TOTAL** SOLID WASTE DISPOSAL</b>	<b>346,762</b>	<b>285,980</b>	<b>303,254</b>	<b>303,254</b>	<b>303,254</b>
01-4327-413	Fire Betterment	20,000	20,000	10,000	10,000	10,000
	<b>**TOTAL** FIRE BETTERMENT</b>	<b>20,000</b>	<b>20,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
	<b>**TOTAL** PUBLIC WORKS</b>	<b>1,353,391</b>	<b>936,275</b>	<b>1,505,194</b>	<b>1,502,453</b>	<b>1,352,453</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4411-120	LU Land Use/Health Officer	31,532	30,400	32,482	32,482	32,482
01-4411-121	LU Planning Technician	0	0	39,083	39,083	39,083
01-4411-130	LU Planner	43,493	39,876	0	0	0
01-4411-191	LU Administrative Assistant	18,657	6,494	19,178	19,178	19,178
01-4411-211	LU Disability Insurance	158	119	199	199	199
01-4411-212	LU Life Insurance	42	48	43	43	43
01-4411-220	LU FICA	5,808	4,602	5,626	5,626	5,626
01-4411-225	LU Medicare	1,358	1,076	1,316	1,316	1,316
01-4411-230	LU Retirement	4,858	4,394	4,930	4,930	4,930
01-4411-560	LU Meetings/Memberships	1,000	95	1,000	1,000	1,000
01-4411-620	LU Supplies	800	777	800	800	800
01-4411-625	LU Postage	100	143	100	100	100
01-4411-820	LU HO Fees/Clean up costs	1,000	0	1,000	1,000	1,000
	<b>**TOTAL** LAND USE/HEALTH OFFICE</b>	<b>108,807</b>	<b>88,025</b>	<b>105,757</b>	<b>105,757</b>	<b>105,757</b>
01-4414-390	Animal Kennel Contract	400	0	400	400	400
	<b>**TOTAL** ANIMAL WELFARE</b>	<b>400</b>	<b>0</b>	<b>400</b>	<b>400</b>	<b>400</b>
01-4415-350	NANA	<b>33,400</b>	33,400	33,400	33,400	33,400
	<b>**TOTAL** HEALTH AGENCIES</b>	<b>33,400</b>	<b>33,400</b>	<b>33,400</b>	<b>33,400</b>	<b>33,400</b>
01-4441-120	Wel Officer	10,295	10,295	10,295	10,295	10,295
01-4441-220	Wel FICA	639	638	639	639	639
01-4441-225	Wel Medicare	150	149	150	150	150
01-4441-560	Wel Meetings/Memberships	50	0	50	50	50
01-4441-620	Wel Office Supplies	50	776	50	50	50
	<b>**TOTAL** WELFARE ADMIN</b>	<b>11,184</b>	<b>11,859</b>	<b>11,184</b>	<b>11,184</b>	<b>11,184</b>
01-4445-291	Wel Food	300	0	300	300	300
01-4445-350	Wel Medical	100	0	100	100	100
01-4445-410	Wel Electricity	3,000	693	3,000	3,000	3,000

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4445-411	Wel Fuel	4,000	256	4,000	4,000	4,000
01-4445-440	Wel Rent	15,000	5,162	20,000	20,000	20,000
01-4445-810	Wel Burials	750	0	750	750	750
01-4445-820	Wel Expenses	750	0	750	750	750
	<b>**TOTAL** WELFARE SERVICES</b>	<b>23,900</b>	<b>6,111</b>	<b>28,900</b>	<b>28,900</b>	<b>28,900</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4520-890	REC Tapply Thompson Community Center (TTCC)	103,803	103,803	103,803	103,803	103,803
	<b>**TOTAL** RECREATION</b>	<b>103,803</b>	<b>103,803</b>	<b>103,803</b>	<b>103,803</b>	<b>103,803</b>
01-4521-120	BE Beach Attendants (5)	12,500	15,330	14,000	14,000	14,000
01-4521-220	BE FICA	775	950	868	868	868
01-4521-225	BE Medicare	181	222	203	203	203
01-4521-292	BE Uniforms	125	107	125	125	125
01-4521-412	BE Water Testing	720	450	720	720	720
01-4521-430	BE Beach Improvements/Repairs	1,250	1,707	1,000	1,000	1,000
01-4521-550	BE Printing	50	0	0	0	0
01-4521-610	BE Materials/Supplies	1,500	848	1,500	1,500	1,500
	<b>**TOTAL** BEACHES</b>	<b>17,101</b>	<b>19,614</b>	<b>18,416</b>	<b>18,416</b>	<b>18,416</b>
01-4522-410	KP Electricity	2,500	2,700	2,200	2,200	2,200
01-4522-430	KP Maintenance/Repairs	3,500	8,274	3,500	3,500	3,500
01-4522-610	KP Materials/Supplies	3,000	2,421	2,700	2,700	2,700
01-4522-820	KP Master Plan - Capital Items	20,000	9,345	20,000	20,000	20,000
	<b>**TOTAL** KELLEY PARK</b>	<b>29,000</b>	<b>22,739</b>	<b>28,400</b>	<b>28,400</b>	<b>28,400</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4550-190	Lib Library Director	53,363	52,397	55,287	55,287	55,287
01-4550-191	Lib P/T Assistants/Substitutes	48,870	43,956	50,442	50,442	50,442
01-4550-194	Lib Assistant Director/Children's	37,640	34,786	39,042	39,042	39,042
01-4550-211	Lib Disability Insurance	352	344	412	412	412
01-4550-212	Lib Life Insurance	96	77	96	96	96
01-4550-220	Lib FICA	8,672	7,809	8,976	8,976	8,976
01-4550-225	Lib Medicare	2,028	1,826	2,099	2,099	2,099
01-4550-230	Lib Retirement	9,663	9,925	11,908	11,908	11,908
01-4550-240	Lib Professional Development	1,200	35	800	800	800
01-4550-342	Lib Computer Support	2,500	2,500	2,850	2,850	2,850
01-4550-343	Lib Copier	1	0	1	1	1
01-4550-390	Lib Security	234	234	234	234	234
01-4550-410	Lib Electricity	2,000	1,049	2,000	2,000	2,000
01-4550-411	Lib Heating Oil	3,000	1,268	2,800	2,800	2,800
01-4550-430	Lib Maintenance/Repairs	7,000	4,419	4,000	4,000	4,000
01-4550-560	Lib Meetings/Memberships	750	799	815	815	815
01-4550-620	Lib Office Supplies	1,600	2,035	1,600	1,600	1,600
01-4550-640	Lib Custodial Supplies	650	752	650	650	650
01-4550-641	Lib Custodial Service	6,300	4,757	6,100	6,100	6,100
01-4550-670	Lib Books	15,500	15,813	15,500	15,500	15,500
01-4550-671	Lib Magazines	950	997	950	950	950
01-4550-672	Lib Video	2,300	3,714	2,500	2,500	2,500
01-4550-673	Lib Passes	350	335	335	335	335
01-4550-674	Lib Programs	2,000	180	800	800	800
01-4550-810	Lib New Equipment	1,500	5,319	800	800	800
01-4550-812	Lib Miscellaneous	200	68	100	100	100
	<b>**TOTAL** LIBRARY</b>	<b>208,719</b>	<b>195,394</b>	<b>211,097</b>	<b>211,097</b>	<b>211,097</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4583-120	PAT Special Events Coordinator Contract	10,000	5,030	8,500	8,500	8,500
01-4583-881	PAT Community Events	17,500	9,383	15,000	15,000	15,000
01-4583-883	PAT Downtown Decorating Committee	3,440	3,209	3,400	3,400	3,400
01-4583-890	PAT Patriotic Purposes	1,700	1,768	1,200	1,200	1,200
	<b>**TOTAL** PATRIOTIC</b>	<b>32,640</b>	<b>19,390</b>	<b>28,100</b>	<b>28,100</b>	<b>28,100</b>
01-4611-120	Con Secretary	800	117	800	800	800
01-4611-220	Con FICA	50	7	50	50	50
01-4611-225	Con Medicare	12	2	12	12	12
01-4611-412	Con Water Testing	300	45	300	300	300
01-4611-560	Con Meetings/Memberships/Education	550	585	550	550	550
01-4611-610	Con Materials/Supplies	500	36	500	500	500
01-4611-690	Con Maintenance of Properties	300	0	300	300	300
	<b>**TOTAL** CONSERVATION COMMISSION</b>	<b>2,512</b>	<b>792</b>	<b>2,512</b>	<b>2,512</b>	<b>2,512</b>
01-4612-550	HDC Advertising	100	43	100	100	100
01-4612-620	HDC Supplies	500	304	500	500	500
01-4612-621	HDC Meetings/Memberships/Training	250	0	250	250	250
01-4612-625	HDC Postage	200	0	200	200	200
	<b>**TOTAL** HISTORIC DISTRICT COMMISSION</b>	<b>1,050</b>	<b>346</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>
01-4651-550	EDC Projects	5,000	5,000	5,000	5,000	5,000
01-4651-560	EDC Meetings/Memberships	1,000	0	0	0	0
	<b>**TOTAL** ECONOMIC DEVELOPMENT</b>	<b>6,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
01-4652-569	Transport Central	422	422	398	398	398
01-4652-570	Tri County CAP-Homeless Intervention-(see 4652-572 below)	1,535	1,535	0	0	0
01-4652-571	Grafton County Senior Citizens Council	8,500	8,500	8,500	8,500	8,500
01-4652-572	Tri County CAP-Energy Services & Program Homeless Intervention	6,880	6,880	6,100	6,100	6,100
01-4652-573	Voices Against Violence	3,300	3,300	3,300	3,300	3,300
01-4652-575	Lakes Region Mental Health Center	3,000	3,000	3,000	3,000	3,000

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4652-576	Pemi River Local Advisory Committee	300	300	300	300	300
01-4652-577	CADY	2,000	2,000	2,000	2,000	2,000
01-4652-578	Bridge House Shelter	2,000	2,000	2,000	2,000	2,000
01-4652-579	CASA NH	500	500	500	500	500
01-4652-580	Day Away	1,500	1,500	0	0	1
	<b>**TOTAL** OUTSIDE AGENCIES</b>	<b>29,937</b>	<b>29,937</b>	<b>26,098</b>	<b>26,098</b>	<b>26,099</b>
	<b>**TOTAL** PUBLIC SERVICES</b>	<b>608,453</b>	<b>536,410</b>	<b>604,117</b>	<b>604,117</b>	<b>604,118</b>
	<b>**TOTAL** GENERAL FUND OPERATIONS</b>	<b>5,559,279</b>	<b>5,035,500</b>	<b>5,884,029</b>	<b>5,886,052</b>	<b>5,738,037</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4711-730	DB Central Square Project	27,167	27,167	27,167	27,167	27,167
01-4711-731	DB Wastewater Chlorination/Dechlorination	6,000	6,000	6,800	6,800	6,800
01-4711-735	DB Library Project	88,800	88,800	88,800	88,800	88,800
01-4711-736	DB Town Office Building	54,742	54,742	56,789	56,789	56,789
01-4711-993	DB Treatment Plant Improvements	10,100	10,100	9,800	9,800	9,800
01-4711-995	DB Sidewalk Holder Lease	19,384	19,384	19,384	19,384	19,384
01-4711-996	DB Fire Pumper/Tanker Truck	67,559	67,559	69,077	69,077	69,077
	<b>**TOTAL** PRINCIPAL L/T DEBT</b>	<b>273,753</b>	<b>273,753</b>	<b>277,817</b>	<b>277,817</b>	<b>277,817</b>
01-4721-730	INT Central Square Project	5,521	5,308	3,994	3,994	3,994
01-4721-731	INT Wastewater Chlorination/Dechlorination	5,337	5,337	5,097	5,097	5,097
01-4721-735	INT Library Project	5,648	5,543	3,319	3,319	3,319
01-4721-736	INT Town Office Building	24,358	24,358	22,311	22,311	22,311
01-4721-993	INT Treatment Plant Improvements	13,964	13,964	13,535	13,535	13,535
01-4721-995	INT Sidewalk Holder Lease	858	858	858	858	858
01-4721-996	INT Fire Pumper/Tanker Truck	3,200	3,200	1,384	1,384	1,384
	<b>**TOTAL** INTEREST L/T DEBT</b>	<b>58,886</b>	<b>58,568</b>	<b>50,497</b>	<b>50,497</b>	<b>50,497</b>
01-4723-830	INT TAN Interest	250	0	5,000	5,000	3,000
01-4723-835	INT Bond Anticipation Note Interest	1	0	1	1	1
	<b>**TOTAL** TAX</b>	<b>251</b>	<b>0</b>	<b>5,001</b>	<b>5,001</b>	<b>3,001</b>
	<b>**TOTAL** DEBT SERVICE</b>	<b>332,889</b>	<b>332,321</b>	<b>333,316</b>	<b>333,316</b>	<b>331,316</b>
	<b>**TOTAL** GENERAL FUND OPERATIONS &amp; DEBT SERVICE</b>	<b>5,892,168</b>	<b>5,367,821</b>	<b>6,217,345</b>	<b>6,219,368</b>	<b>6,069,353</b>
01-4902-768	CE-Fire Radios-Warrant Article #20	0	0	0	9,328	9,328
01-4902-769	CE-Cardiac Monitor/Defibrillators	15,000	14,747	0	0	0
	<b>**TOTAL** CAPITAL EQUIPMENT</b>	<b>15,000</b>	<b>14,747</b>	<b>0</b>	<b>9,328</b>	<b>9,328</b>
01-4909-887	Renovate Bathroom - Highway	45,200	45,200	0	0	0

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
01-4909-892	Salt Shed-Highway-Warrant Article #19	0	0	0	150,000	150,000
01-4909-888	Town Office Elevator	56,500	0	0	0	0
01-4909-889	Recreation Trust Fund-Warrant Article #17	1,000	1,000	0	12,000	12,000
01-4909-890	Contingency Fund-Warrant Article #14	25,000	0	0	25,000	25,000
01-4909-941	Transfer Station-Building					
01-4909-942	Transfer Station-Recycling -Warrant Article#18				85,000	85,000
01-4909-891	Fireworks Display	14,000	11,074	0	0	0
	<b>**TOTAL** OTHER CAPITAL OUTLAY</b>	<b>141,700</b>	<b>57,274</b>	<b>0</b>	<b>272,000</b>	<b>272,000</b>
01-4915-190	Cap Reserve Fund - Accrued Wages	35,000	35,000	0	0	0
01-4915-312	Cap Reserve Fund - Assessment Reval-Warrant Article #21	35,000	35,000	0	35,000	35,000
01-4915-400	Cap Reserve Fund - PD Vehicles-Warrant Article #22	44,000	44,000	0	40,000	40,000
01-4915-500	Cap Reserve Fund - Highway Equipment-Warrant Article #21	85,000	85,000	0	25,000	25,000
01-4915-700	Cap Reserve Fund - Fire Equipment	75,000	75,000	0	0	0
01-4915-960	Cap Reserve Fund - Town Building Maintenance Fund-W/A #21	10,000	10,000	0	10,000	10,000
	<b>**TOTAL** CAPITAL RESERVES</b>	<b>284,000</b>	<b>284,000</b>	<b>0</b>	<b>110,000</b>	<b>110,000</b>
	<b>**TOTAL** CAPITAL EXPENDITURES</b>	<b>440,700</b>	<b>356,021</b>	<b>0</b>	<b>391,328</b>	<b>391,328</b>
	<b>**TOTAL** BUDGET TOTAL</b>	<b>6,332,868</b>	<b>5,723,842</b>	<b>6,217,345</b>	<b>6,610,696</b>	<b>6,460,681</b>
05-4324-900	Surplus Transfer to Cap Reserve	38,650	0	0	0	1
	<b>**TOTAL** SEW SURPLUS TRANS</b>	<b>38,650</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>
05-4325-910	Sew Cap (Dewatering Upgrades)	35,000	3,100	35,000	35,000	35,000
05-4325-917	Sew Cap (Replace Sodium Hypochlorite Tank)	10,000	0	0	0	0
05-4325-918	Sew Alarm Dialers (3)	6,750	0	0	0	0
	<b>**TOTAL** SEW CAPITAL PROJECTS</b>	<b>51,750</b>	<b>3,100</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
05-4326-110	Sew Superintendent (34%)	27,010	26,013	27,814	27,814	27,814
05-4326-113	Sew Chief Operator (75%)	39,720	38,810	41,262	41,262	41,262
05-4326-114	Sew Assistant Water Operator (25%)	10,488	10,226	10,800	10,800	10,800
05-4326-115	Sew Wat Operator (25%)	12,136	11,926	12,589	12,589	12,589
05-4326-116	Sew Operator 2 (75%)	33,100	32,815	35,412	35,412	35,412
05-4326-117	Sew Office Manager (34%)	15,007	14,722	16,053	16,053	16,053
05-4326-118	Sew Town Admin Fee/Health Insurance (To General Fund)	27,470	26,970	28,581	28,581	28,581
05-4326-130	Sew Treasurer	538	538	538	538	538
05-4326-140	Sew Overtime	6,700	8,316	6,700	6,700	6,700
05-4326-142	Sew On Call Compensation	1,950	1,913	1,950	1,950	1,950
05-4326-192	Sew Merit Raises	4,498	4,498	3,192	3,192	3,192
05-4326-211	Sew Disability Insurance	489	515	609	609	609
05-4326-212	Sew Life Insurance	112	103	113	113	113
05-4326-220	Sew FICA	9,436	9,038	9,506	9,506	9,506
05-4326-225	Sew Medicare	2,207	2,114	2,223	2,223	2,223
05-4326-230	Sew Retirement	16,917	18,285	19,248	19,248	19,248
05-4326-240	Sew Training/Certification	700	50	700	700	700
05-4326-250	Sew Unemployment Compensation	454	454	408	408	408
05-4326-260	Sew Workers' Compensation	5,278	3,450	3,234	3,234	3,234
05-4326-290	Sew Travel	100	0	1	1	1
05-4326-292	Sew Uniforms	1,500	1,250	1,500	1,500	1,500
05-4326-293	Sew Safety Boots	250	235	250	250	250
05-4326-301	Sew Audit	2,250	2,250	2,250	2,250	2,250
05-4326-341	Sew Telephone	900	779	900	900	900
05-4326-343	Sew Copier	450	431	450	450	450
05-4326-344	Sew Internet	300	463	530	530	530
05-4326-346	Sew Cell Phone	700	706	750	750	750
05-4326-361	Sew Paving	1,500	0	1,500	1,500	1,500
05-4326-370	Sew Sludge Disposal	25,000	26,915	25,000	25,000	25,000
05-4326-390	Sew Lab Services	7,000	2,684	7,000	7,000	7,000
05-4326-391	Sew Contracted Service (Software)	1,800	600	1,800	1,800	1,800

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
05-4326-410	Sew Electricity	54,000	54,560	54,000	54,000	54,000
05-4326-411	Sew Heating Fuel	1,000	1,035	1,000	1,000	1,000
05-4326-430	Sew Maintenance/Repairs	10,000	21,258	10,000	10,000	10,000
05-4326-480	Sew Property/Liability Insurance	10,001	8,988	11,064	11,064	11,064
05-4326-481	Sew Insurance Deductible	1	0	1	1	1
05-4326-550	Sew Advertising	300	617	300	300	300
05-4326-560	Sew Meetings/Memberships	400	123	400	400	400
05-4326-610	Sew Materials/Supplies	10,000	14,056	10,000	10,000	10,000
05-4326-620	Sew Office Supplies	1,000	850	1,000	1,000	1,000
05-4326-625	Sew Postage	1,500	1,175	1,500	1,500	1,500
05-4326-635	Sew Gas/Fuel	3,000	2,709	3,000	3,000	3,000
05-4326-637	Sew Disinfection Chemicals	9,000	7,670	9,000	9,000	9,000
05-4326-659	Sew 2007 1 Ton (53133)	400	2,388	400	400	400
05-4326-661	Sew 2018 F350 (75908)	400	489	400	400	400
05-4326-662	Sew 2017 3500	400	23	400	400	400
05-4326-663	Sew 2008 580M Backhoe (01311)	1,000	138	1,000	1,000	1,000
05-4326-680	Sew Chemicals	4,000	5,890	5,000	5,000	5,000
05-4326-810	Sew New Equipment	5,000	33,217	5,000	5,000	5,000
	<b>**TOTAL** SEWER OPERATIONS</b>	<b>367,362</b>	<b>402,252</b>	<b>376,327</b>	<b>376,327</b>	<b>376,327</b>
05-4711-730	DB Central Square Project	9,057	9,057	9,057	9,057	9,057
05-4711-733	DB Dewatering Equipment	43,571	43,571	43,571	43,571	43,571
05-4721-730	INT Central Square Project	1,841	1,841	1,331	1,331	1,331
05-4721-733	INT Dewatering Equipment	5,555	5,546	3,543	3,543	3,543
	<b>**TOTAL** SEWER DEBT SERVICE</b>	<b>60,024</b>	<b>60,016</b>	<b>57,503</b>	<b>57,503</b>	<b>57,503</b>
	<b>**TOTAL** SEWER</b>	<b>479,136</b>	<b>465,367</b>	<b>468,830</b>	<b>468,830</b>	<b>468,830</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
07-4324-900	Surplus Transfer to Cap Reserve	33,390	0	0	0	1
	<b>**TOTAL** WATER SURPLUS TRANS</b>	<b>33,390</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>
07-4331-110	Wat Superintendent (66%)	52,431	51,227	53,922	53,922	53,922
07-4331-111	Wat Sew Chief Operator (25%)	13,240	13,067	13,754	13,754	13,754
07-4331-114	Wat Assistant Water Operator (75%)	31,465	30,647	32,401	32,401	32,401
07-4331-115	Wat Sew Operator (75%)	36,411	35,979	37,768	37,768	37,768
07-4331-116	Wat Sew Operator II (25%)	11,033	11,038	11,804	11,804	11,804
07-4331-117	Wat Office Manager (66%)	29,131	29,272	31,163	31,163	31,163
07-4331-118	Wat Town Admin Fee/Health Insurance (To General Fund)	27,470	26,970	28,581	28,581	28,581
07-4331-130	Wat Treasurer	538	538	538	538	538
07-4331-140	Wat Overtime	6,700	7,957	6,700	6,700	6,700
07-4331-142	Wat On Call Compensation	1,950	1,913	1,950	1,950	1,950
07-4331-192	Wat Merit Raises	5,720	5,720	4,304	4,304	4,304
07-4331-211	Wat Disability Insurance	612	639	756	756	756
07-4331-212	Wat Life Insurance	140	128	141	141	141
07-4331-220	Wat FICA	11,686	11,270	11,834	11,834	11,834
07-4331-225	Wat Medicare	2,733	2,636	2,768	2,768	2,768
07-4331-230	Wat Retirement	20,904	20,859	23,909	23,909	23,909
07-4331-240	Wat Training/Certification	700	0	700	700	700
07-4331-250	Wat Unemployment Compensation	454	454	408	408	408
07-4331-260	Wat Workers' Compensation	5,278	3,450	3,234	3,234	3,234
07-4331-290	Wat Travel	100	0	1	1	1
07-4331-292	Wat Uniforms	1,500	1,250	1,500	1,500	1,500
07-4331-293	Wat Safety Boots	250	235	250	250	250
07-4331-301	Wat Audit	2,250	2,250	2,250	2,250	2,250
07-4331-310	Wat Engineering	1	0	1	1	1
07-4331-320	Wat Legal	1	91	1	1	1
07-4331-340	Wat Telemetry	2,800	3,104	3,200	3,200	3,200

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
07-4331-341	Wat Telephone	900	822	900	900	900
07-4331-343	Wat Copier	450	406	450	450	450
07-4331-344	Wat Internet	300	463	450	450	450
07-4331-346	Wat Cell Phone	700	816	800	800	800
07-4331-361	Wat Paving	1,500	3,934	1,500	1,500	1,500
07-4331-390	Wat Lab Services	5,000	3,878	5,000	5,000	5,000
07-4331-391	Wat Misc. Contracted Services (Software)	1,800	600	1,800	1,800	1,800
07-4331-393	Wat Parco Valve Service	1,100	1,692	1,100	1,100	1,100
07-4331-394	Wat Meter Testing	1	0	1	1	1
07-4331-395	Wat Control Valve Service	1,000	990	1,000	1,000	1,000
07-4331-410	Wat Electricity	30,000	23,583	30,000	30,000	30,000
07-4331-411	Wat Heating Fuel	5,000	2,132	5,000	5,000	5,000
07-4331-430	Wat Maintenance/Repairs	7,500	5,505	7,500	7,500	7,500
07-4331-480	Wat Property/Liability Insurance	10,001	8,988	11,064	11,064	11,064
07-4331-481	Wat Insurance Deductible	1	0	1	1	1
07-4331-550	Wat Advertising/Printing	500	213	500	500	500
07-4331-560	Wat Meetings/Memberships	400	123	400	400	400
07-4331-610	Wat Materials/Supplies	10,000	7,933	10,000	10,000	10,000
07-4331-620	Wat Office Supplies	800	865	800	800	800
07-4331-625	Wat Postage	1,500	1,175	1,500	1,500	1,500
07-4331-635	Wat Gas/Fuel	3,000	2,750	3,000	3,000	3,000
07-4331-652	Wat Hydrant Maintenance	3,000	1,303	3,000	3,000	3,000
07-4331-659	Wat 2007 1 Ton (53133)	400	2,388	400	400	400
07-4331-661	Wat 2018 F350 (75908)	400	511	400	400	400
07-4331-662	Wat 2017 3500	400	0	400	400	400
07-4331-663	Wat 2008 580M Backhoe (01311)	1,000	138	1,000	1,000	1,000
07-4331-680	Wat Chemicals	6,000	3,312	6,000	6,000	6,000
07-4331-810	Wat New Equipment	5,000	813	5,000	5,000	5,000
	<b>**TOTAL** WATER OPERATIONS</b>	<b>363,152</b>	<b>336,027</b>	<b>372,803</b>	<b>372,803</b>	<b>372,803</b>
07-4332-914	Wat Cap-Pump Replacement	0	0	20,000	20,000	<b>20,000</b>

## 2021 BUDGET APPROPRIATIONS

Account #	Description	2020 Adopted Budget	Actual as of 12/31/2020	2021 Department	2021 BOS	2021 Budget Committee Budget
07-4332-915	Wat Cap Outlay (New Roof on Fowler Well)	15,000	10,420	0	0	0
07-4332-916	Wat Alarm Dialers (2)	4,500	0	0	0	0
	<b>**TOTAL** WATER CAPITAL PROJECTS</b>	<b>19,500</b>	<b>10,420</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
07-4711-730	DB Central Square Project	18,109	18,109	18,109	18,109	18,109
07-4711-980	DB Wat System Bond	37,064	37,064	37,064	37,064	37,064
07-4721-981	INT Wat System Bond	4,893	4,893	4,893	4,893	4,893
07-4721-730	INT Central Square Project	3,680	3,680	2,662	2,662	2,662
	<b>**TOTAL** WATER DEBT SERVICE</b>	<b>63,746</b>	<b>63,746</b>	<b>62,728</b>	<b>62,728</b>	<b>62,728</b>
	<b>**TOTAL** WATER</b>	<b>446,398</b>	<b>410,193</b>	<b>455,531</b>	<b>455,531</b>	<b>455,531</b>
	<b>**TOTAL WATER &amp; SEWER ENTERPRISE FUNDS**</b>	<b>925,534</b>	<b>875,560</b>	<b>924,362</b>	<b>924,362</b>	<b>924,362</b>
	<b>**TOTAL OF ALL FUNDS**</b>	<b>7,258,402</b>	<b>6,599,402</b>	<b>7,141,706</b>	<b>7,535,057</b>	<b>7,385,042</b>